

**Address of the Honourable Chairman, ICPC, Dr. Musa Adamu Aliyu, SAN, at the
Opening of a Two-day Executive Anti-Corruption Training on “Strengthening
Integrity and Revenue Systems in Inland Waterway Management”, Held at Frazer
Suites, Abuja Between 9-10 February, 2026**

Protocol

- It is my honour and privilege to welcome you all to this 2-day executive anti-corruption training on “Strengthening Integrity and Revenue Systems in Inland Waterway Management.”
- I commend the Board and Management of NIWA for taking the bold step of looking inwards and strengthening capacity to be able to prevent corruption and promote ethical culture in the Authority.
- The ethical culture of an organisation defines its integrity profile and directly influences its credibility, operational effectiveness, and public trust. For institutions with strategic national responsibilities and significant regulatory and revenue functions, the entrenchment of robust integrity systems is not optional but essential. The **Nigerian Inland Waterways Authority (NIWA)**, given its mandate to regulate, develop, and manage Nigeria’s inland waterways—covering navigation safety, licensing, concessions, infrastructure development, and revenue collection—occupies a uniquely sensitive and high-impact position within the national transport and logistics ecosystem.
- The scale, complexity, and financial significance of NIWA’s operations inherently expose the Authority to corruption risks, process vulnerabilities, and integrity challenges, particularly in areas such as revenue assurance, procurement, concessions, enforcement, and stakeholder interface. While leadership commitment to accountability and transparency may be evident, expanding operational demands and institutional growth require more structured, systemic, and sustainable integrity mechanisms. Integrity must therefore extend beyond individual ethics and become embedded in organisational systems, procedures, controls, and institutional culture.
- Leadership plays a decisive role in shaping this culture. Sustainable integrity within NIWA requires leaders who not only demonstrate ethical conduct but also possess the capacity to institutionalise integrity through clear governance frameworks, risk management controls, behavioural change strategies, and effective organisational systems. This training programme is thus, a deliberate and strategic approach to building a comprehensive institutional integrity architecture that aligns NIWA’s operational processes with high ethical standards and public interest obligations.
- My commendation to NIWA, for organizing this workshop is more so because, very few

organisations exist whose ethical culture cannot be improved upon; and the decision to invite ICPC to help in the process of building staff capacity is a noble one.

- I must also commend the Anti-Corruption Academy of Nigeria (ACAN) for their untiring commitment to working with NIWA and many other agencies, through research and training, to entrench good governance and integrity in the Nigerian public sector.
- While not undermining our other mandate areas, ICPC is more focused on Preventing corruption in the country. We believe that, preventing corruption is more beneficial and cost effective than running after stolen funds.
- Undeniably, for the Commission to effectively execute this mandate, all hands must be on deck. We need you to be on the same page with the ICPC. This is one of the reasons for this workshop.
- ICPC is willing and ready to work within the confines of its enabling law to help agencies such as yours, to prevent corruption through our various prevention tools of system study and review, corruption risk assessment and capacity building.
- I urge all participants to seize this opportunity and to participate actively in all of the sessions that will be taken. I believe that the exchange of ideas and experiences will undoubtedly enrich our understanding of the subject matter and strengthen our collective resolve to uphold ethical conduct in the discharge of our respective duties.
- Our invited guests and distinguished participants, ladies and gentlemen, I wish you all fruitful deliberations and a rewarding experience throughout the duration of this workshop.

Thank you for your attention.

Dr. Musa Adamu Aliyu, SAN

Honourable Chairman, Independent Corrupt Practices and Other Related Offences Commission (ICPC)
9th February, 2026